

Stake in Lider positions Bristow for 'next North Sea'

The acquisition of 42.5 percent of Lider Aviação opens the door to put more Bristow aircraft to work in the burgeoning Brazilian market.

Announced on May 27, the \$174 million deal with Brazil's largest helicopter and executive aviation services provider is Bristow's single best opportunity for growth in coming years, says President and CEO Bill Chiles.

"We view Brazil as the 'next North Sea' in terms of its potential for growth in offshore services requirements," says Chiles.

"This investment in Lider represents our most attractive entry point into a new market that is a critical part of our long-term growth strategy."

In addition to earnings from the Lider investment, Bristow will add to revenues by leasing aircraft to Lider.

RAPID PROJECTED GROWTH

Current estimates indicate that Brazil will require a minimum of 30 new helicopters over the next five years, and demand could more than double

over the next 10 years, says Mark Duncan, senior vice president, Western Hemisphere.

"Our investment in Lider provides us long-term access to the Brazilian market for our medium and large helicopters," Duncan says. "We have already been working with Lider for more than 18 months, and the cultures and values in terms of performance and safety of both companies are well aligned."

DUNCAN, PULFORD TO SUPPORT LIDER

As part of the deal, Duncan will join the Lider board of directors, while Rod Pulford, formerly general manager of Australia operations, will become part of the Lider management team. The companies will explore synergies across their Central Operations, Supply Chain and Maintenance organizations.

Story continued on page 2

LIDER AVIAÇÃO

At a glance

- Founded 1958
- Nearly 1,500 employees
- 2008 revenue: \$305 million
- Fleet includes 46 helicopters, 30 chartering and management aircraft
- Region's market share leader in helicopter services for the offshore oil and gas industry
- Other services include aircraft chartering, management, maintenance and sales



Lider flies Sikorsky and Bell helicopters. About one-third of its revenues last year were from helicopter operations.

Remembering Alan Bristow

When Alan Bristow died on April 26 at age 85, friends and colleagues from around the world recalled a pioneer and leader who lived an action-packed life that was "better than a good movie," according to one.

By the time he started Bristow Helicopters in 1953, Bristow had already experienced two ship sinkings during World War II and multiple engine failures in a single day as a helicopter test pilot. He was among the first British pilots to fly the Sikorsky R4, the world's first mass-production military helicopter.

Bristow saw opportunity in oil exploration, and began working with Shell in the Persian Gulf in the 1950s. Those operations expanded in the 1960s into the North Sea and Nigeria, and later to points around the world.

At a funeral service on May 7, Richard Burman, Bristow senior vice president, Eastern Hemisphere, described Bristow as "fearless, direct, hard-working, passionate ... and above all else, fair. Bristow would not be the company it is today without Alan's spirit, and I am tremendously proud and honored to have known him, and to work for the company that bears his name."



Alan Bristow was a test pilot, inventor, entrepreneur and much more during his 85 years. He was associated with Bristow Helicopters until 1985.

New Iberia engine test cell also generates electricity



Texas-based Atec updated the turbine engine test cells.

What started out as routine updating of an engine test cell at Air Logistics in New Iberia, Louisiana, has turned into an innovative project that will save thousands of dollars each year in power costs.

Previously, following repairs and overhauls of Rolls-Royce Model 250 engines, the facility's test cell used a water brake to provide torque (place load) on the engines being tested. The water brake required plumbing, a cooling tower and large fans to cool the water after the testing process.

The newly upgraded test cell uses two generators to provide torque during tests. Because the generators produce more energy

than is needed for testing, it was decided to convert the extra energy into electrical power for the New Iberia facility.

Upgrading the turbine engine test cells not only saved resources, but the test facility also achieved more accurate control of the loads placed on the tested engines. "With the new unit, it is much easier to adjust the torque

placed on the engine," says Paul Mouisset, aircraft sales and acquisitions manager. "It's more responsive and stable than the water brake."

If the unit produces more electricity than the New Iberia facility needs, Air Logistics can sell the excess to the area's electricity provider. So far, AirLog is not passing any power on to the electric grid, but the project is saving about 9 cents per kilowatt-hour in utility costs.

"This is not the first test cell used to generate electricity, but it is the first test cell of this nature to be used with the Rolls-Royce 250 turbo-shaft engines," says Mouisset. The facility tests two to three engines a week, including Rolls-Royce 250 C30s and C47s.



Allen Abshire, test cell supervisor, in the test cell control room.

Stake in Lider positions Bristow

Continued from page 1



Lider is Latin America's largest executive aviation company. It operates aircraft from 21 hangars in 20 cities.

Bristow and Lider share a number of common customers – including Petrobras, Repsol, BG Group, Shell, Chevron, StatoilHydro and Anadarko.

Learn more about Lider at lideraviacao.com (click U.S. flag for English translation). On the Bristow website, see the presentation in Investor Relations.

CONTRACTS

EUROPE

CNR International

The three-year deal, which includes two one-year extension options, will have an EC225 flying two to three flights per week.

Bristow will support the Sea Tiffany platform in the central North Sea.

BG International Ltd.

The five-year pact with two additional one-year extension options began in April for support of the Armada, Everest and Lomond assets in the North Sea. An EC225 is assigned to the contract.

Total

An AS332L is assigned to the four-month contract, which includes options to extend until December.

AUSTRALIA

Woodside

The 23-month contract renewal calls for four AS332s and one S-76A+.

U.S. GULF OF MEXICO

Cobalt International Energy

Air Logistics has won a 12-month contract for an S-92 to support deepwater drilling operations scheduled to begin about July 1, 2009.

Murphy E&P relies on Air Logistics for daily support

A decade ago, the potential payoff of large, deepwater discoveries in the U.S. Gulf of Mexico lured Houston-based Murphy Exploration and Production from its shallow-water offshore roots. The decision required a fundamental shift in the company's transportation requirements in the Gulf, from boats to aircraft.

Today, Air Logistics supports Murphy offshore operations with helicopter transportation to drilling rigs and production platforms as far as 125 miles offshore in the Gulf. The Ocean Confidence drilling rig and the Medusa, Front Runner and Thunder Hawk deepwater production platforms are currently the primary destinations, with Air Logistics performing from one to three flights daily with an EC135 and Sikorsky S-76 and S-92.

Chris Lorino, deepwater drilling engineer, sees a growing need for larger aircraft like the S-92 to deliver more employees faster to where they're needed. "That's why we stepped up from the S-76 program to the S-92. Speed is very important to our operations, but safety will always be our number one priority and AirLog's track record speaks for itself."

THREE DECADES OF SUPPORT

P.R. "Rusty" Sawyer, senior operations manager, Deepwater Production, agrees, adding that hands-on attention and more than 30 years of providing Murphy with helicopter services has made Air Logistics an essential contributor to Murphy's productivity.

"When I came to work for Murphy in 1977, I got on an Air Logistics helicopter," Sawyer recalls. "AirLog has a very good understanding of our demands for helicopters and service. We don't need a whole fleet of helicopters, but we do need a provider to be very responsive to our needs."

SAFETY AWARDED

Murphy's dedication to safety mirrors Bristow's Target Zero initiative. The company has a long history of commitment to safety and the environment, and was awarded the National SAFE award by the U.S. Mineral Management Services (MMS) in 2006.

Murphy's Medusa Spar was recognized by the MMS New Orleans district with a District Safe Award in 2006 and 2008. That distinction led the MMS to recommend the Medusa Spar when new U.S. Secretary of the Interior Ken Salazar wanted to tour an offshore facility.

"It was a significant honor and privilege to have a high-ranking government official take an on-site inspection tour of one of our facilities," Sawyer says.



A Bristow S-92 helicopter supports Murphy drilling operations on the Ocean Confidence.

ABOUT MURPHY OIL

Murphy Exploration and Production has operated in the U.S. Gulf of Mexico since the 1950s. Today, the subsidiaries of Murphy Oil Corporation also operate in Alaska, Louisiana, Canada, Australia, Congo, Malaysia, Suriname and the U.K. North Sea. Murphy Oil owns refining and marketing operations in the United States and the United Kingdom. It also operates retail gasoline stations under the Murphy USA brand across 20 states in the United States.



Rusty Sawyer manages deepwater production in the Gulf of Mexico.



Chris Lorino relies on AirLog to safely deliver employees to drilling locations.

News Briefs



Photo courtesy of Lagniappe Studio, Inc. and HAI

From left, HAI Chairman and Bristow Senior Vice President Patrick Corr presented Jeff Peabody his award as aviation repair specialist of the year.

PEABODY NAMED TOP AVIATION REPAIR SPECIALIST

Jeff Peabody was named winner of the 2009 Aviation Repair Specialist Award by the Helicopter Association International (HAI). A maintenance technician with Air Logistics in Fairbanks, Alaska, Peabody is a 20-year employee who became senior maintenance instructor in 2005. He was officially recognized at the HELI-EXPO awards banquet on February 23.

ACADEMY TECHNICIANS WIN HAI SCHOLARSHIPS

Bristow Academy technicians Lance Mitchell (New Iberia) and Jean Addison (Titusville) were awarded scholarships by Helicopter Association International (HAI) to attend training. Mitchell was awarded a scholarship to attend Bell Helicopter Textron's factory course for any model aircraft. Addison earned a scholarship to attend an MD Helicopters 500/600/900 series factory course.

DONATION SUPPORTS AUSTRALIA FIRE VICTIMS

A \$15,000 donation by Bristow in Australia to the Red Cross helped victims of the February bush fires in the state of Victoria that killed more than 170 people. The fires began on Saturday, February 7, now known as "Black Saturday," and destroyed more than 2,200 homes, bushland and entire towns. More than \$315 million (AUD) was raised by the Red Cross in support of the effort. The Bristow donation equaled the entire year's budget for charitable donations in Australia.

Allan Blake is the new director, Australia Business Unit. He takes over for **Rod Pulford**, who joins the management team at Lider Aviação. Australia is now elevated to Business Unit. Previously, Australia had been part of the Southeast Asia Business Unit, managed for the past 18 months by **Pedro Blazquez**, who also leads the Other International Business Unit. Pedro returns to Other International exclusively. **Peter Gay**, area manager, Southern North Sea, has transferred to the Other International Business Unit as country manager in Kazakhstan. This is a rotating position with **Bob Taylor**. Replacing Peter is **Oladapo Oyeleke**, who moves from the West Africa Business Unit.

Captain Akin Oni has rejoined the West Africa Business Unit in Lagos, Nigeria, as deputy director. Previously, he was area manager for the U.K. North Sea and was based in Aberdeen. Also in West Africa, **Derek Diedericks** has been named finance controller. Derek has extensive business experience in the oil and gas services arena, working as finance manager for a number of companies across Africa.

Denise Uhlin has been promoted to director, Quality & Safety, Western Hemisphere, responsible for monitoring the safety of all units within the region.

Jim Goodbourn, who served as technical director of the UK Air Rescue consortium formed to bid on the U.K. SAR-Helicopter (SAR-H) services contract, has transferred to FB Heliservices (FBH). FBH is a joint venture of FR Aviation Group Ltd. and Bristow that specializes in the provision of helicopters and associated services to the military and government markets.

At corporate headquarters, **Liz Brumley**, vice president, Finance, has been named acting chief financial officer and joined the Senior Management Team, replacing **Perry Elders**, who left the company. Liz joined Bristow in November 2005. She has more than 20 years' experience in accounting and is a certified public accountant. Prior to joining Bristow, she served as controller for Noble Drilling Services, Maxxam Inc. and GulfMark Offshore. **Brian Allman**, corporate controller, is now also chief accounting officer. He will be responsible for overseeing management reporting, setting accounting policies and procedures and leading the effort in evaluating the company's internal controls.

Also at corporate, **Mark Frank** has been promoted to the new position of vice president, Management Information and Planning, and will join the Senior Management Team. He will continue to have a leadership role in Bristow's planning, forecasting and strategic transaction activities.

Bristow Group Inc.
2000 W Sam Houston Pkwy S
Suite 1700, Houston, TX 77042
t 713.267.7600
f 713.267.7620
bristowgroup.com

Editor
Stacie Fairchild
stacie.fairchild@bristowgroup.com
713.267.7607
Submit your story idea to your local team member.

Editorial Team
Rick Rogers – N. America (Alaska)
Jeff Peabody – N. America (Alaska)
Fiona MacLeod – Europe (Aberdeen)
Audrey Smith – Europe (Aberdeen)
Erica Baker – N. America (U.S. Gulf of Mexico)
Agnita Moore – N. America (U.S. Gulf of Mexico)
Anisha Hopkinson – Bristow Academy

Mike Imlach – West Africa (Nigeria)
Amla Ramnasib Singh – Caribbean
Allan Blake – Australia
Steve Lunn – Other International (Redhill)
Fabiola Shoalmire – Latin America

